

4Q24 Results



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This presentation contains forward-looking statements that are subject to risks and uncertainties. Such statements are based on the beliefs and assumptions of our management and information to which the Company currently has access. Forward-looking statements include information about our current intentions, beliefs or expectations, as well as those of the members of the Company's Board of Directors and Officers.

Disclaimers regarding forward-looking statements and information also include information about potential or expected operating results, as well as statements that are preceded, followed or that include the words "believes", "may", "will", "continues", "expects", "predicts", "intends", "plans", "estimates" or similar expressions.

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4Q24 Highlights





Consolidated net revenue (Ex. foot-and-mouth disease)

grew 26.1% in 4Q24 and 14.1% in 12M24.

Growth of profitability indicators

Gross Margin, EBITDA and Net Profit.



Launch of 7 products in 12M24 through internal development, partnerships and new business.

4Q24 Highlights

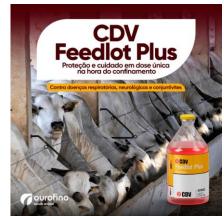


Animais de produção



















A melhor opção é a liberdade de escolha





Eficácia e segurança

androstenona e escatol



Produtividade sem risco



Viva novos caminhos de forma eficaz e segura com LeanVac, a nova escolha para imunocastração.

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Financial highlights





Growth in Production Animals, representing 27.8% compared to 4Q23 (Ex foot-and-mouth disease).

Growth in Companion Animals, representing 16.4% compared to the previous year.



Growth of profitability indicators, being:

Gross margin +7.5 p.p.,

EBITDA margin +7,4 p.p. and

Net margin +7.3 p.p..

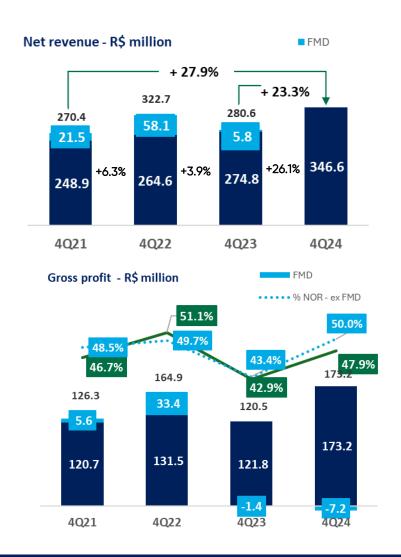


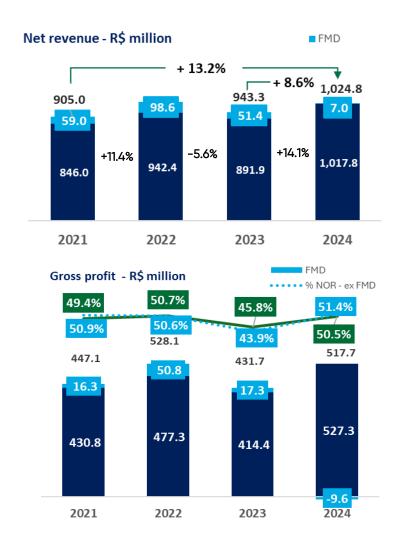
Leverage at 0.6x EBITDA, with 83.7% of the debt in the long term and an average debt cost of 7.93% per year at the end of the period.

Results Consolidated



Net revenue of R\$ 346.6 million. Growth of 26.1% in 4Q24 and 14.1% in 12M24 (Ex foot-and-mouth disease). Increase in gross margin reaching 51.4% year-to-date.



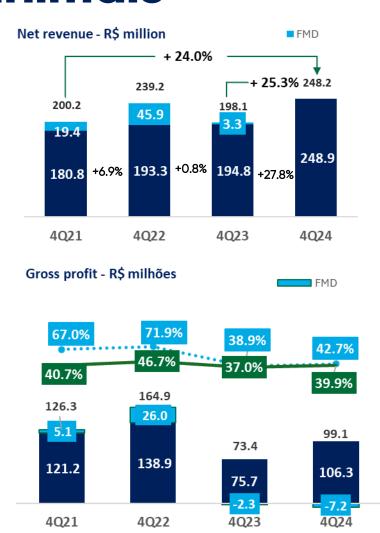


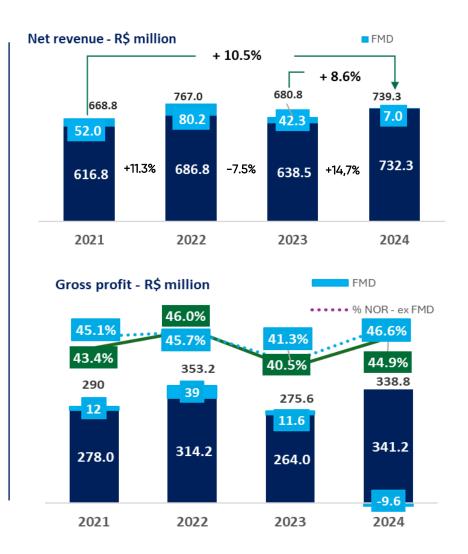
Result **Production animals**



Net revenue of R\$248.9 million in 4Q24. Growth of 27.8% in 4Q24 and 14.7% in 12M24 if we exclude the effects of the footand-mouth disease vaccine.

Increase in gross margin reaching 46.6% in the year-to-date ex foot-and-mouth disease.

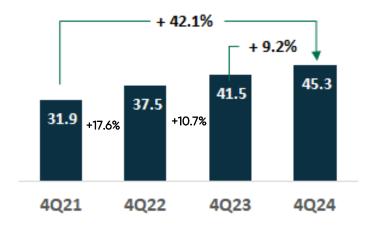




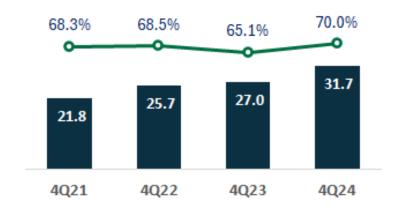
Result Companion animals

Net revenue of R\$45.3 million with growth of 9.2% compared to 4Q23.
Gross margin reaches 70% in 4Q24 and 67.6% in 12M24.

Net Revenue - R\$ million

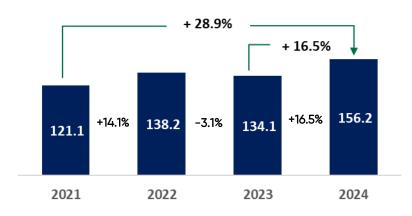


Gross Profit - R\$ million

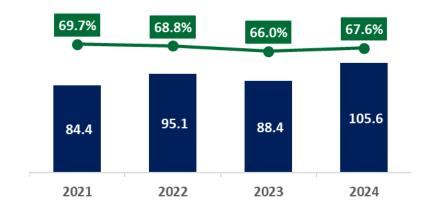




Net revenue - R\$ million



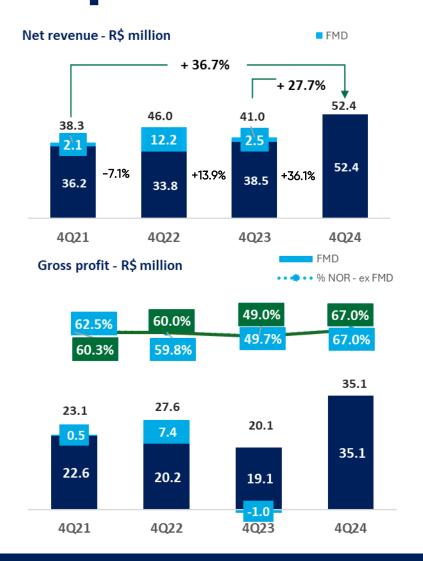
Gross profit - R\$ million

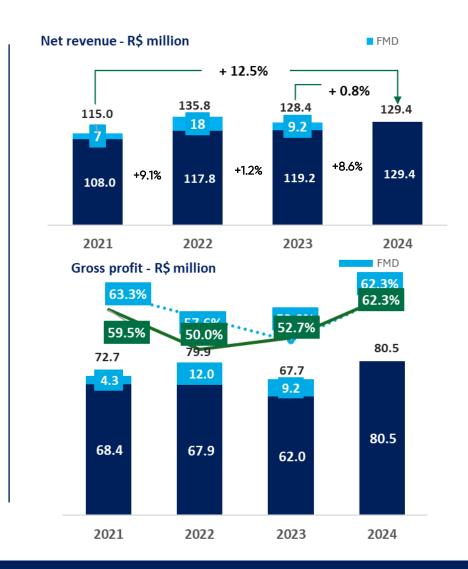


Result International operations



Net revenue of R\$52.4 million with growth of 27.7% compared to 4Q23. There is a recovery in gross margin due to favorable exchange rates, with a slight increase in sales volume and, consequently, a dilution of fixed costs, which positively impacted the gross margin in the 12M24.



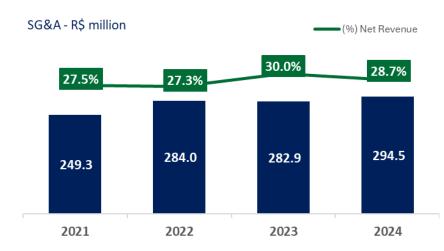


SG&A adjusted



SG&A reduction in relation to net revenue. by 2.1 p.p. in 4Q24 compared to 4Q23. At the end of 2024, this reduction was 1.3 p.p.





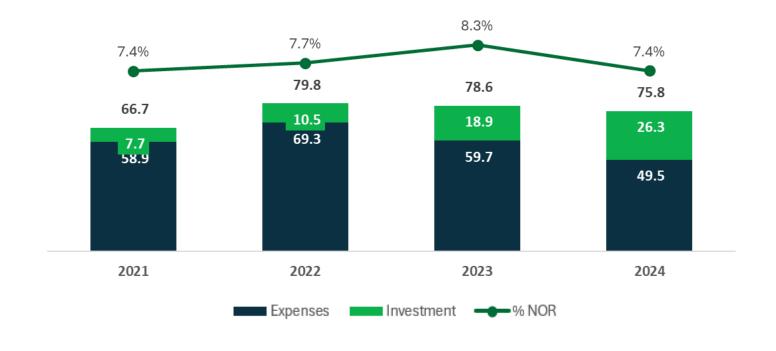
Investment in RDI



Expenses on Research and Development - R\$ million

Investments in R&D reached 7.4% of net revenue in 12M24, totaling R\$75.8 million.

The invested amount is aligned with the strategy of expanding the product portfolio, aiming to ensure future revenue and generate value for the business.



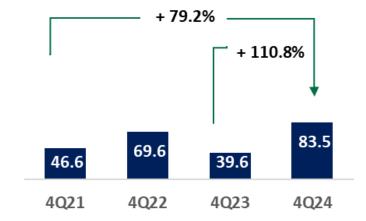
Adjusted EBITDA



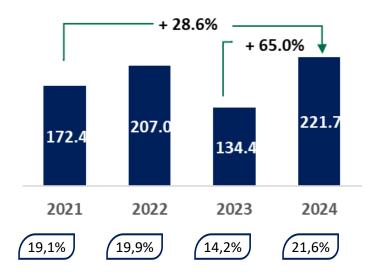
Adjusted EBITDA increased by 65% compared to 12M23.

The increase occurred mainly due to the gain in operational efficiency with improvement in gross margin, in addition to the reduction and dilution of SG&A.





Adjusted EBITDA - R\$ million



Adjusted EBITDA margin

Generation of Cash

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Operating Cash
Generation
reaching R\$ 73.9 million in
12M24, totaling cash
availability of R\$234 million.

Capital Reduction concluded in January of 2025*





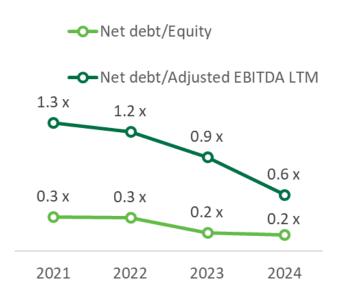
*Throughout the second quarter, we have communicated about the capital reduction of R\$ 120 million, which was approved in an extraordinary shareholders meeting that happened on October 29th, 2024. On December 30th, the period of 60 days for creditors to manifest any opposition has ended with no subjections. On January 31, 2025, we concluded the transaction and paid the shareholders in cash.

This operation is aligned with our strategy of value creation for the shareholders, without compromising growth or capital expenditure capability. Just for analytical purposes, the financial leverage for 2024 is 0.6x EBITDA. When considering the capital reduction, the leverage would be 1,1x EBITDA, still aligned to the leverage of the last four years.

Share Capital **Structure**



Leverage reduction from 0.9x to 0.6x EBITDA and average cost of debt YTD of 7.9% (end of period at 7.8%) with 42.3% of debt over 5 years.



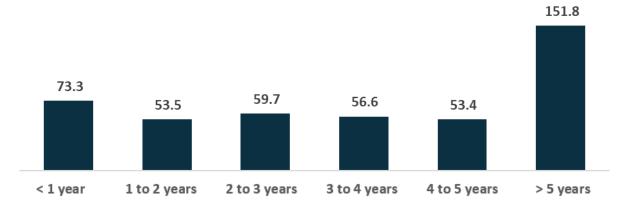


Share Capital **Structure**





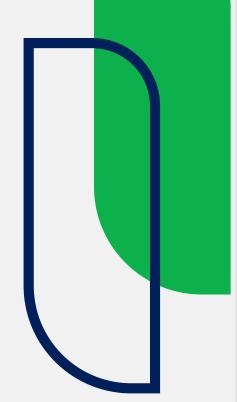






Reimagining Animal Health

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